Washington State - Office of the Chief Information Officer

Technology Services Board – Project Synopsis

Agency: Washington State Liquor and Cannabis Board (WSLCB)

Project: Marijuana Traceability Project



Description: The Marijuana Traceability Project will replace LCB's now expired traceability system. The new cannabis seed-to-sale tracking compliance reporting system will capture and maintain minute transaction detail on more than 10,000,000 cannabis plants annually, as well as the resulting processed and end products. The system supports the state's efforts to discourage diversion into the black market and to ensure that appropriate taxes and fees are accurately collected.

The expired system being replaced did not provide for requirements such as volume of data, QA lab data, research licenses, sub-lotting, compliance with state system security policy, accessibility, mobility, etc. Although a re-procurement was required, the state was unable to extend its existing contract - leaving the state only a few months to implement a replacement system. After four months of intense work on configuration and conversion, the replacement system was not sufficiently ready and go-live was postponed to 01/01/2018. Defect fixes and testing were not complete and go-live is now scheduled for 02/01/2018.

Purpose of attending the 01/11/2018 TSB:

Seek advice on key lessons learned and provide project status.

Project Schedule	
Baseline go-live 10/31/17	
Baseline project end date 03/07/18	
Planned go-live 02/01/2018	
Planned project end date 03/07/2018	
Current Assessments	
OCIO = Red	
Quality Assurance = Red	

Budget	
MJ Freeway	\$800,000
Internal Staff	\$767,869
Contractors	\$429,041
Project QA	\$112,000
Total Project Cost	\$2,108,910

Timeline	Key Event/Action
08/2016	LCB determines that Traceability system contract must be competitively bid
07/11/2017	Contract with MJ Freeway executed; implementation work begins
10/18/2017	No-Go Decision by Traceability Steering Committee and Vendor
10/31/2017	Baseline go-live; old system vendor contract expires; contingency reporting begins
01/01/2018	Revised go-live postponed
02/01/2018	Planned go-live