Technology Services Board – Project Synopsis

Agency: State Board of Community and Technical Colleges (SBCTC)

Project: ctcLink

Description: Implement a single, centralized system to provide students, faculty and staff 24/7 access to a modern, efficient system for all 34 community and technical colleges and the State Board. SBCTC initially contracted with Ciber as the system integrator, to customize and deploy the PeopleSoft Enterprise Resource Planning suite. Three colleges went live on the new system in August 2015.

Purpose of Attending January 11, 2018 TSB:

- SBCTC will present their go-forward plan, including proposed scope, schedule, & budget
- OCIO will seek advice/feedback on the plan from TSB members

| Proposed Budget | |
|-------------------------|---------------|
| Salaries | 42,760,004 |
| Benefits | 13,985,256 |
| Contract Services | 3,891,271 |
| Goods and Services | 54,019,924 |
| Travel | 1,532,508 |
| Capitalized Software | 18,163,811 |
| Computer Hardware | 1,090,480 |
| Additional scope rework | 5,000,000 |
| Contingency | 4,652,973 |
| Total Project Cost | \$145,096,227 |

Proposed Schedule

| Remediation Complete 12/31/2017 |
|----------------------------------|
| Upgrade & Deployment 2 Complete |
| Deployment 3 |
| Deployment 4 |
| Deployment 5 |
| Deployment 6; Project Complete = |

| OCIO Required Item | OCIO Assessment | Comments |
|-------------------------------|--------------------|--|
| New Governance Model | \checkmark | 3-tiered model defined that fits HigherEd |
| Address IV&V Findings | \checkmark | Completed; posted to the Project Dashboard |
| Respond to QA Findings | \checkmark | Completed; posted to the Project Dashboard |
| Conduct Readiness Assessment | \bigcirc | Completed; risks identified |
| Replace System Integrator | + | Discussed new approach at TSB; RFP has been published; waiting for results |
| Org. Change Mgmt. Strategy | \checkmark | Comprehensive strategy & plan developed |
| Remediation Sign-Off | \checkmark | Completed in December |
| New Deployment Timeline | \checkmark | Completed; also included in MS Project plan |
| Staffing Plan | | Staff needs have been identified; not yet hired |
| Technology Budget | \bigcirc | Completed and approved by OFM |
| Project Status Reporting Plan | | Planned; but no evidence of actual execution yet |







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| Timeline | Key Event/Action |
|----------|---|
| 2/12/14 | SBCTC presented project background at TSB meeting |
| 8/13/14 | Original pilot go-live date (delayed one year). |
| 8/24/15 | Tacoma CC; Spokane CC; Spokane Falls CC; Spokane District Office go-live as "pilots" |
| 2/11/16 | Project presented status update at TSB meeting; Directed to provide updated investment plan and to contract for IV&V with Gartner |
| 11/3/16 | SBCTC project executive sponsor put future deployments on hold |
| 11/15/16 | Gartner issues final IV&V report; Project presented findings at TSB meeting; Project directed to apply all resources to the remediation process |
| 3/29/17 | SBCTC submits draft amended investment plan with implementation details to be developed by new project director after remediation |
| 4/10/17 | Project contractor Ciber files bankruptcy (and later files a lawsuit against State of Washington) |
| 4/18/17 | Project presented remediation status to TSB Sub-Committee; Presented status of new project director on-boarding; Project directed to focus all work on remediation |
| 5/11/17 | Project presented remediation status to TSB Sub-Committee; Updated on status of new project director on-boarding and status of investment plan |
| 6/29/17 | Project presented remediation status to TSB; Introduced new project director and investment plan strategy for post remediation |
| 7/1/17 | New SBCTC Executive Director/Project Executive Sponsor hired OCIO sends letter to new Executive Director reiterating what is required (see letter dated 7/19/17) |
| 7/20/17 | Ciber lawsuit is settled |
| 8/10/17 | Project presented remediation status to TSB Sub-Committee |
| 9/14/17 | Project remediation status presented to the full TSB |
| 10/30/17 | Moran completed readiness assessment (see report dated October 2017) |
| 11/9/17 | Project remediation status presented to the TSB Sub-Committee |
| 12/11/17 | SBCTC provided their go-forward plan for discussion with members |